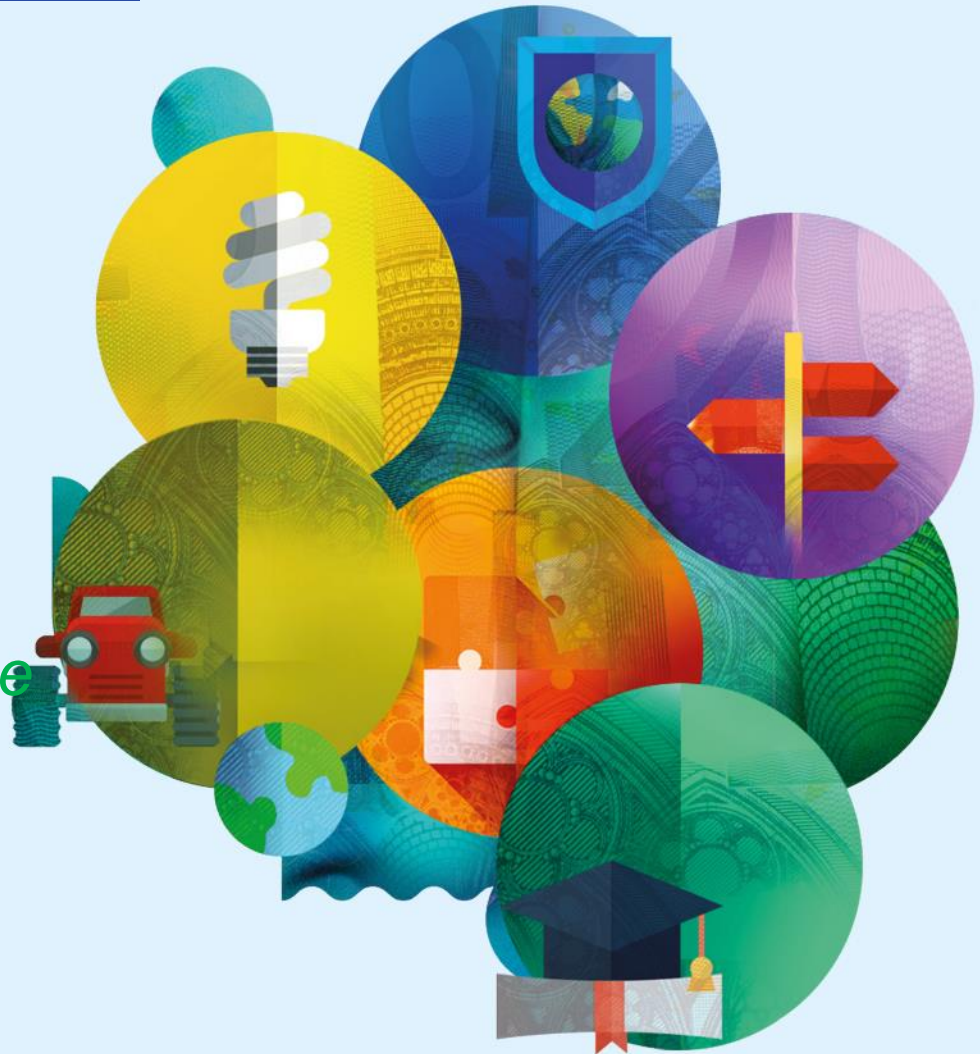


Politica di Coesione 2021-27

Negoziato informale Obiettivo Politico 5

***Un'Europa più vicina ai
cittadini attraverso la
promozione dello sviluppo
sostenibile e integrato delle
zone urbane, rurali e costiere e
delle iniziative locali***

Roma, 16 luglio 2019
Commissione Europea



Quali sono gli obiettivi del PO5?

- Promuovere la sostenibilità economica, sociale e ambientale e la resilienza di un territorio.
- Promuovere l'approccio integrato *place-based* al processo decisionale che ha come presupposto il contesto geografico.

Il metodo

Requisiti minimi per rendere operativo il sostegno allo sviluppo territoriale integrato

(CPR Art 23 e Art 25-28 per CLLD)

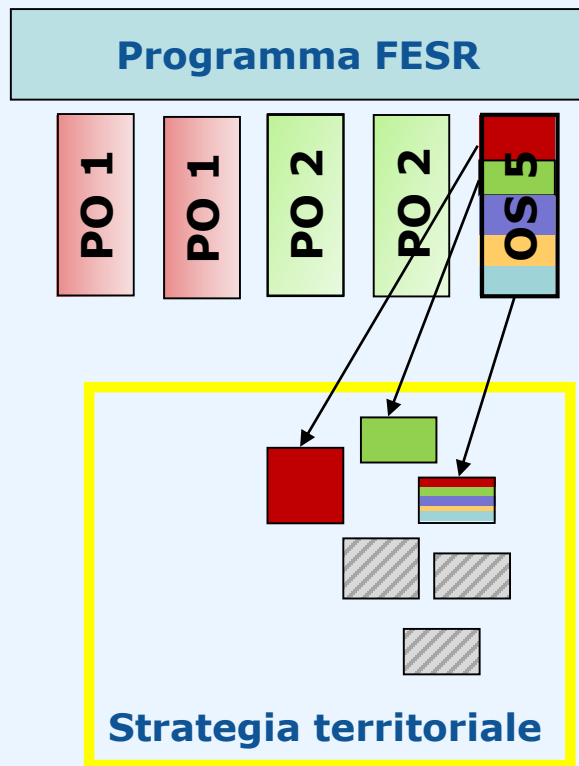
- Definizione dell'area target in base ai bisogni rilevati
- Interventi legati a strategie territoriali o locali
- Interventi coordinati localmente attraverso un sistema per un approccio integrato (intersettoriale, multiterritoriale o multistakeholder)
- Enti locali o territoriali rilevanti coinvolti nella selezione dei progetti
- Collaborazione/Partenariato con attori rilevanti da garantire a livello locale



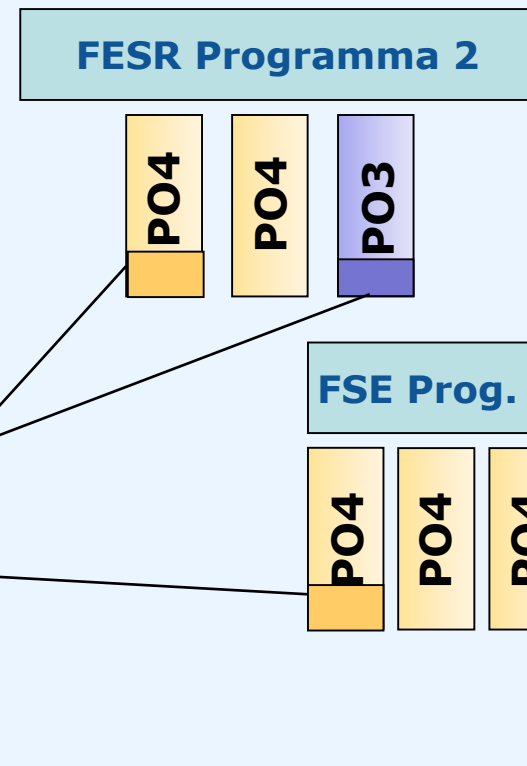
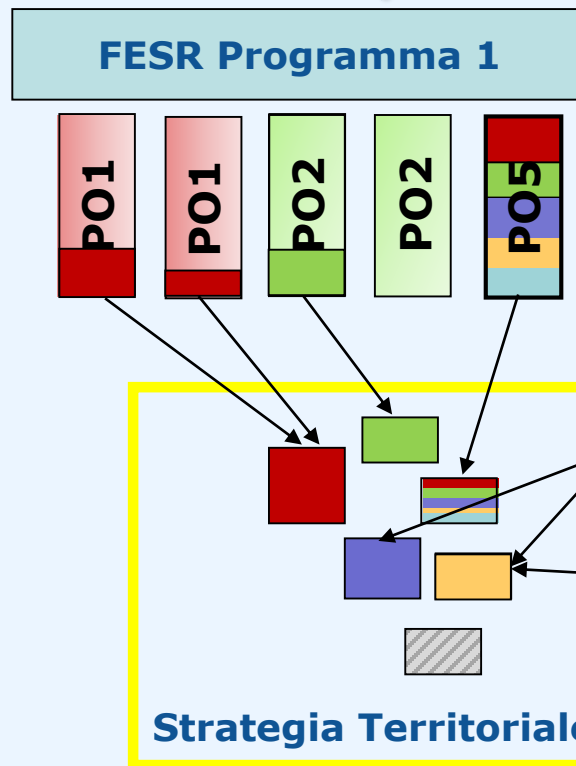
European
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Strumenti (1)

«Nazionale»

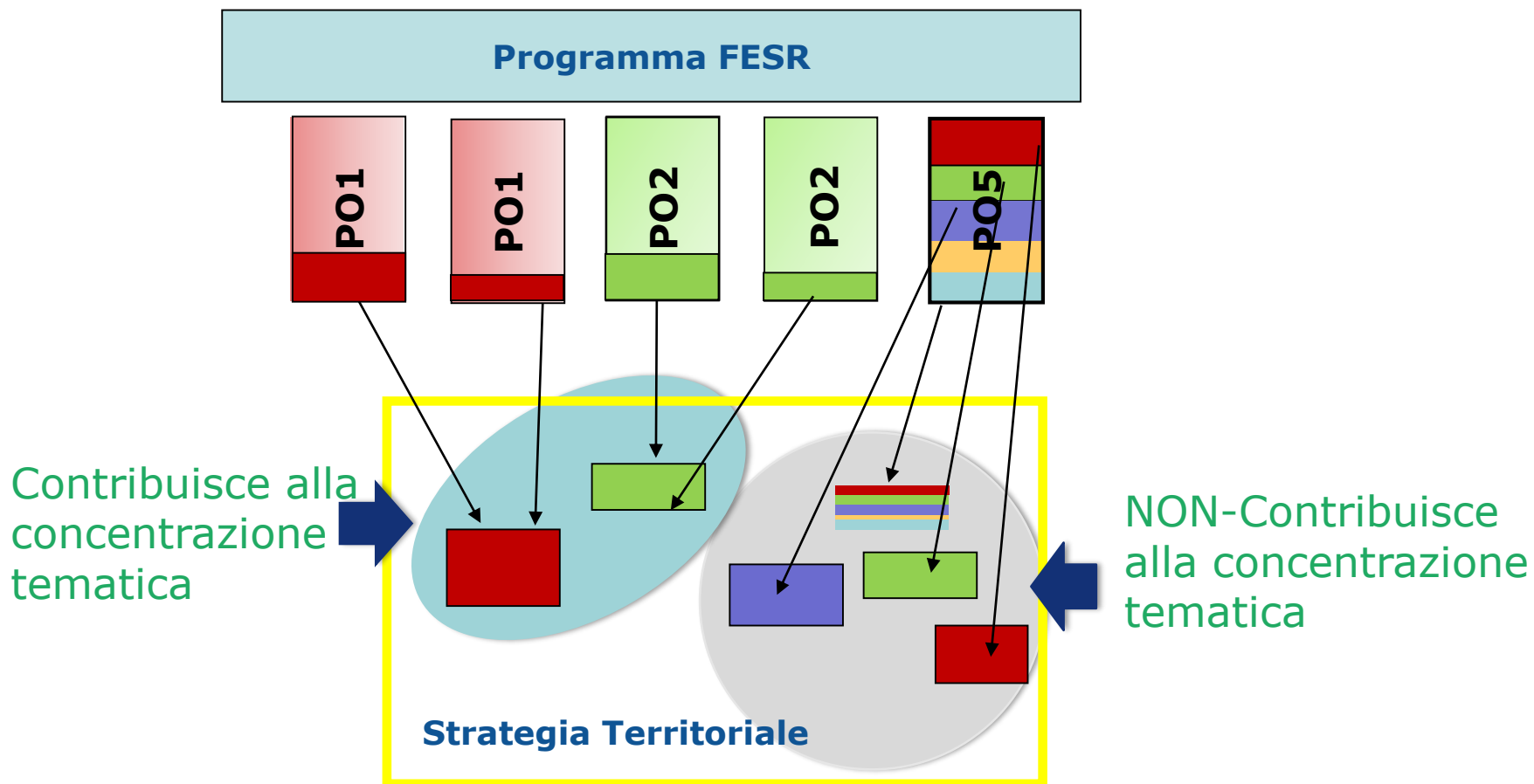


ITI



Strumenti (2)

Concentrazione Tematica



ESF+ e lo sviluppo urbano integrato e le altre politiche di sviluppo territoriali

L'azione del FSE nell'ambito delle politiche di sviluppo urbano e più in generale di politiche territoriali poggieranno su due pilastri:



ESF+ possibili ambiti di intervento

Obiettivo specifico 4.3: aumentare l'integrazione socio-economica delle comunità emarginate, dei migranti e dei gruppi svantaggiati, mediante misure integrate riguardanti alloggi e servizi sociali

- Le misure dovrebbero essere collegate tra aree tematiche, tra cui istruzione, salute, occupazione, alloggio, antidiscriminazione, ecc.
- Richiede strumenti che colleghino le aree tematiche, come i programmi operativi multi-fondo, strumenti territoriali

Aree di investimento

- Rigenerazione di aree urbane e rurali povere
- Passaggio dai servizi istituzionali a quelli basati sulla comunità
- Affrontare la segregazione educativa e abitativa
- Integrazione di persone con un background migratorio

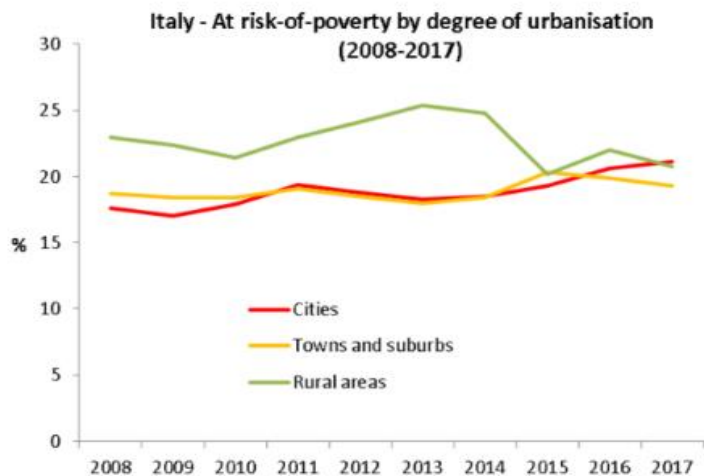
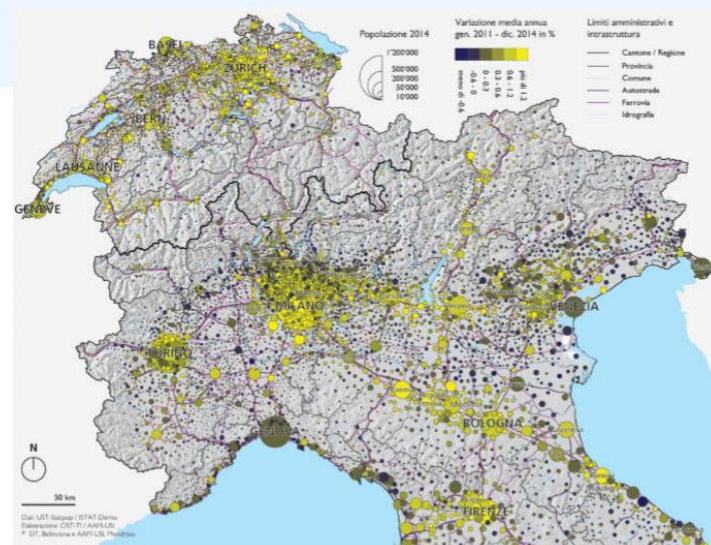
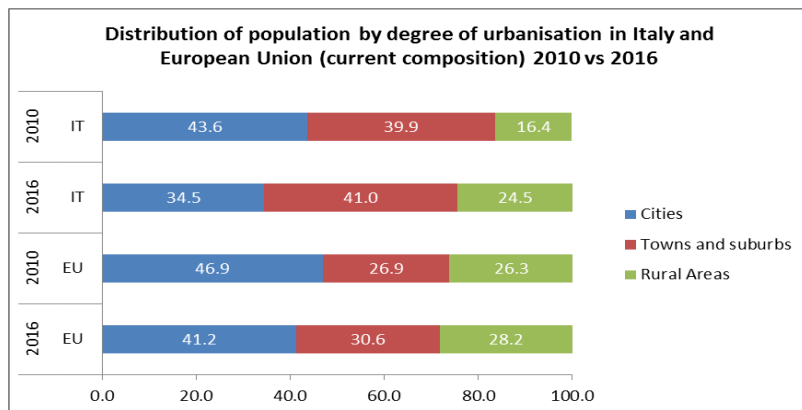
Obiettivo Strategico 5 – Un'Europa più vicina ai cittadini

Principali sfide in Italia per la politica di coesione nel 21-27

- La concentrazione della povertà e del disagio sociale in certe realtà urbane e in aree interne periferiche richiede delle strategie territoriali con obiettivo primario la promozione dello sviluppo economico e sociale nelle aree più colpite.
- Le priorità di investimento vanno poi identificate a livello territoriale con approccio funzionale per :
 - **Aree metropolitane**, dove tra gli effetti di agglomerazione si ritrova esclusione sociale;
 - **Aree urbane medie**, dove sviluppare forme di cooperazione, tenendo conto delle interazioni economiche e della situazione dei gruppi più vulnerabili, per meglio sfruttare il loro potenziale;
 - **Aree interne** che affrontano problemi di spopolamento e di carenza dei servizi generali
- Le strategie territoriali possono inoltre promuovere il potenziale culturale e turistico.

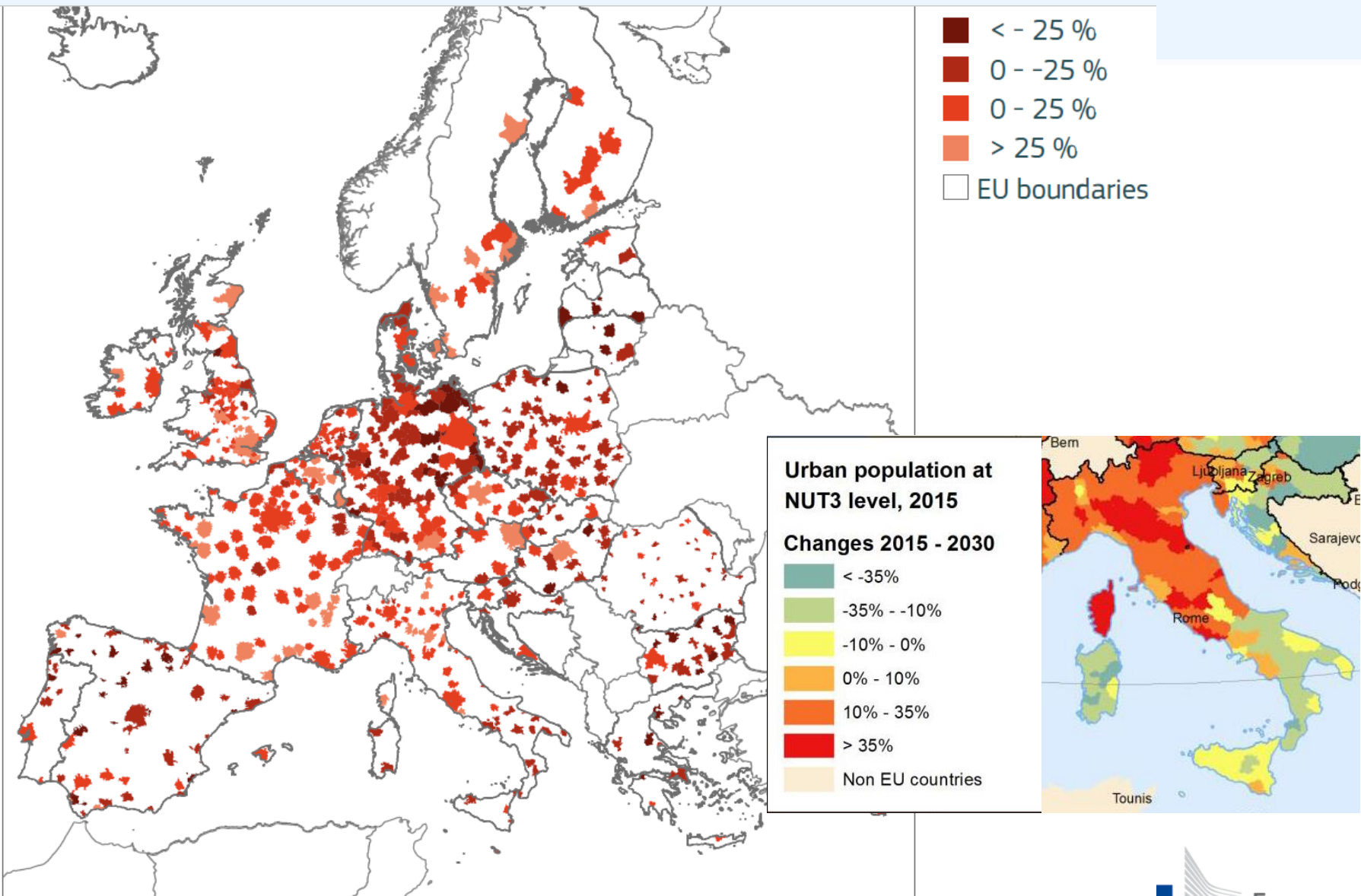
Italia e territori: tendenze popolazione

Distribuzione della popolazione italiana per grado di urbanizzazione



Fonte: DG REGIO dati Eurostat

FUA : tendenze popolazione



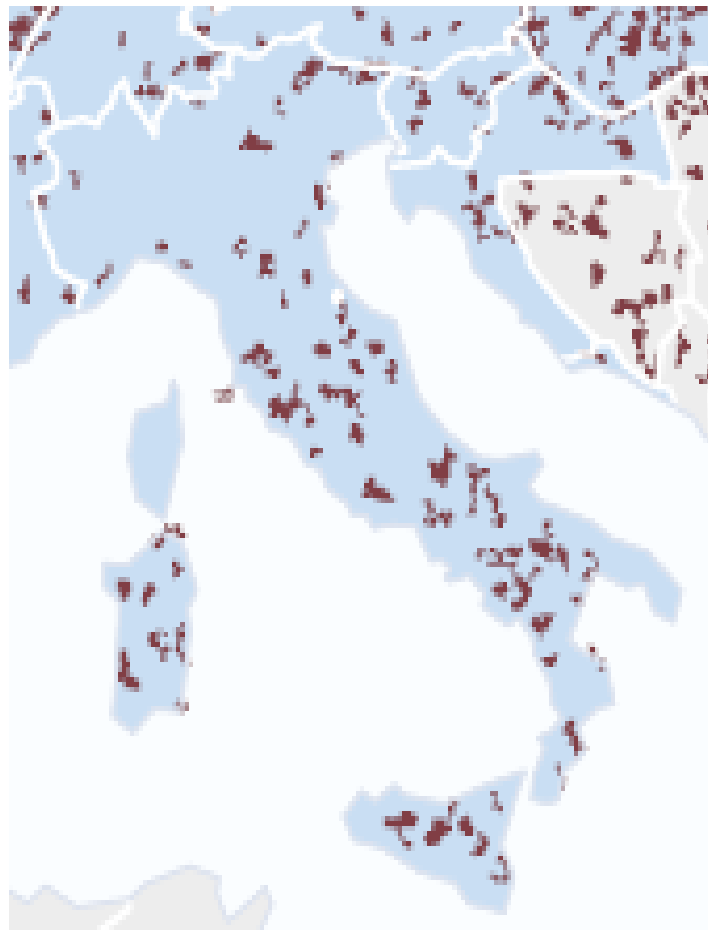
Fonte: JRC | elaborazioni LUISA

AREE INTERNE: rischio allargamento?

Areas of poor access to three or four SGIs, but not identified as inner peripheries



Areas of risk to become inner peripheries in the future



Fonte: DG REGIO dati Eurostat



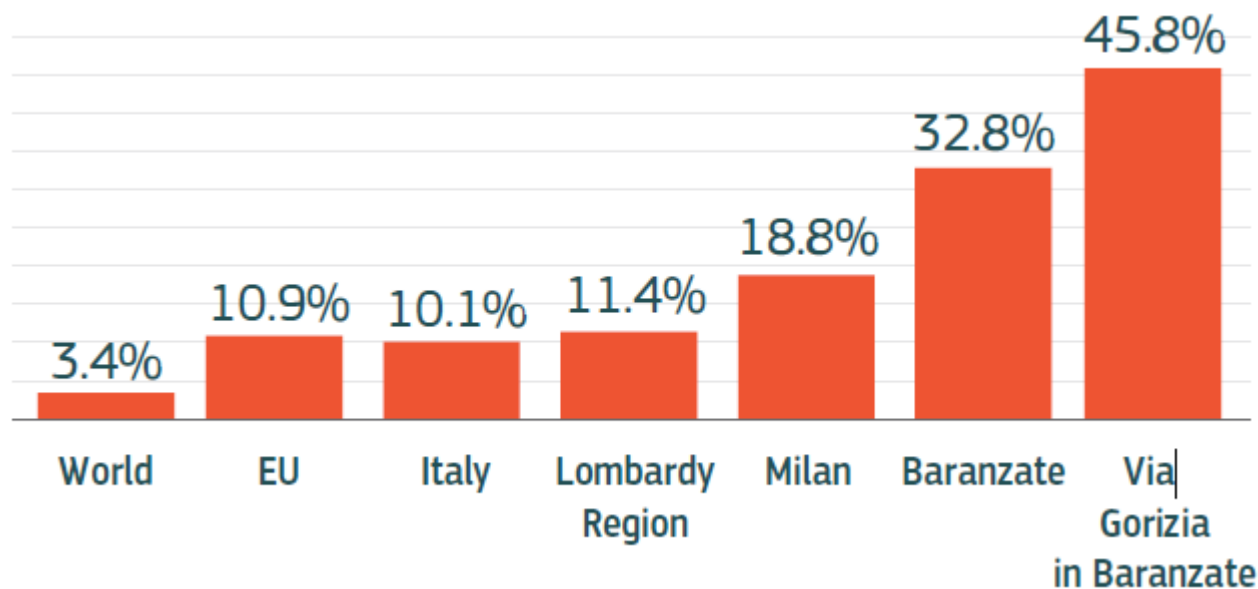
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AREE METROPOLITANE

- L'esperienza 2014-20 capitalizzata e sviluppata negli ambiti di intervento, dal punto di vista tematico e territoriale, per le FUA metropolitane.
- È essenziale un forte meccanismo di coordinamento e una governance multilivello rafforzata.
- La questione della demarcazione / complementarità tra i diversi PO, soprattutto quando insiste sulla stessa area urbana, per un uso più efficiente ed efficace dei finanziamenti

Un Focus specifico: Migranti e Politiche territoriali

Quota di migranti rispetto al totale
popolazione calcolata per diverse scale geografiche
esempio di un'area a Milano (IT)



Fonte: JRC | Future of cities

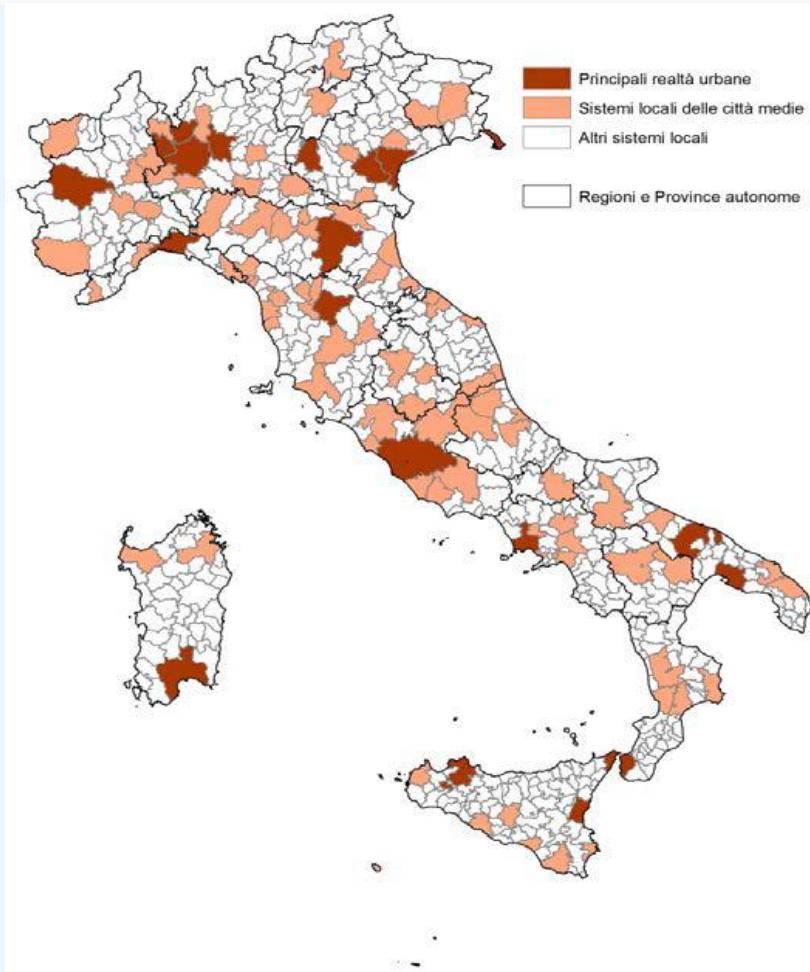
Nota: i dati si riferiscono a diversi anni, fonti di dati
e definizioni

AREE URBANE MEDIE: prospettive al 2030, cosa fare?

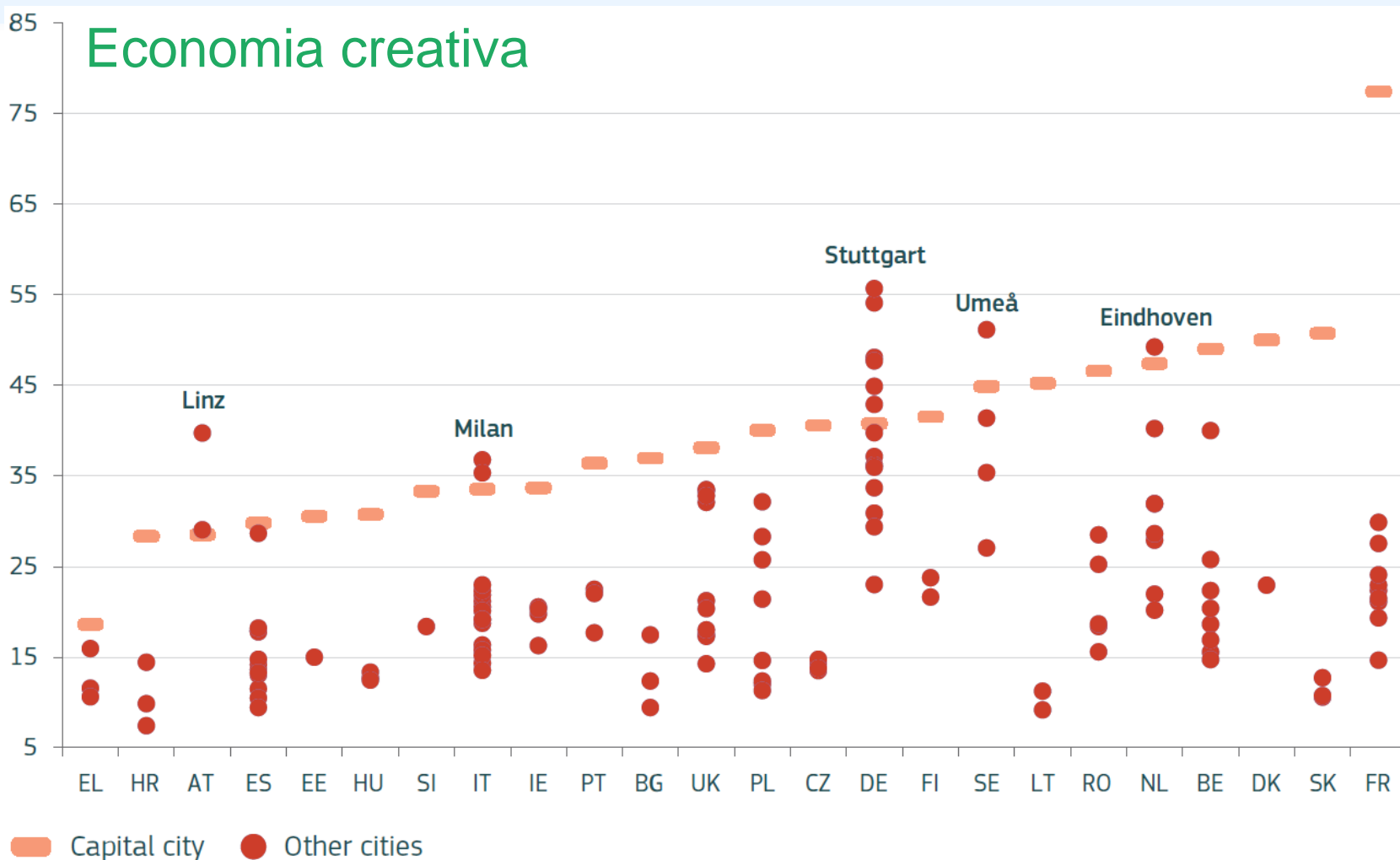
***Funzioni più elevate
possono essere sviluppate
nella città di minori
dimensioni grazie a
relazioni di cooperazione
non gerarchica con città di
simile dimensione***

(Concetto di «*borrowed size*»)

1. «*reti di sinergia*»,
2. «*reti di complementarità*»



Un Focus specifico: Industria culturale e creativa e città medie



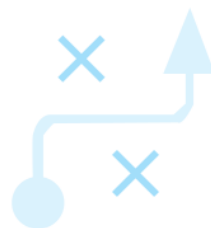
Fonte: JRC | Monitor delle città culturali e creative

CONCLUSIONI

Le strategie territoriali del 21-27 in Italia dovrebbero essere concepite:

- In modo che le Regioni e le città siano incoraggiate a lavorare con i territori limitrofi, a esplorare punti di forza comuni e a promuovere collegamenti e interazioni più funzionali tra i luoghi, limitando il consumo del suolo.
- Portando a sistema la riflessione sulla possibile semplificazione e razionalizzazione della complessa impostazione a vantaggio di una più facile e rapida attuazione (demarcazioni, ...)..
- Prevedendo una flessibilità sufficiente per adeguare, dove possibile, i meccanismi di attuazione al loro quadro strategico (condiviso e stabile) e di governance per perseguire l'approccio funzionale.

Grazie per l'attenzione



10 UDN sessions in the EU Week of Regions and Cities



Objective: Present the SUD narrative in post 2020 Cohesion Policy and provide a technical overview of the different SUD components as a coherent package under the 'Europe closer to citizens' theme

S1: UDN - How will the EU support Sustainable Urban Development in **2021-2027 Cohesion Policy?**

S2: How to improve **governance and citizens engagement**– learning from URBACT-UDN

S3: UDN - Neighbourhood, town, city or functional urban area? Defining the **territorial focus** of future urban strategies

S4: UDN- How to enhance a **strategic approach** for sustainable urban development?

S5: UDN- **ITI and CLLD**: lessons learned and ways ahead

S6: UDN- How to apply a **result framework and develop monitoring tools** for urban strategies?

S8: UDN- **Urban Financing**: how can URBIS help cities unlock and accelerate investments?

S9: UDN- **Innovation and circular economy** – UIA

Lista di controllo per l'approccio integrato

✓	Is your implementation plan balanced between environmental, social and economic actions?
✓	Have you made efforts to mitigate downside effects (e.g. on environment by tree planting)?
✓	Does your implementation plan make use of both ERDF and ESF? Which actions are linked in this way?
✓	Is your national/regional/local co-financing correctly linked (in time and scope) to individual actions?
✓	Does your implementation plan mix hard and soft measures and if so how?
	Do you have a balance of economic, social and environmental actions? If not, have you been able to mitigate the impact of one aspect on the others?
✓	Which actions are can only be successful if another action is realised? Why are they dependent in this way?
✓	Which actions will produce better results if they are done in conjunction with other actions?
✓	Do you have minimum integration or is it a more comprehensive form of integration which has many synergies?
✓	Does your implementation plan have a coherent red thread linking problems/needs, strategies, actions, results and result indicators? Can you show this in a simple diagram on one page?

Elenco delle parti interessate (Stakeholders)

IC2 Checklist

✓	Do you know who all your stakeholders are?
✓	Are they aware of the project? Do they understand and support it?
✓	Have you carried out any active analysis of them?
✓	Do you have a Stakeholder Management/Engagement plan?
✓	Have you allocated people from the project team responsible for managing the various stakeholders/relationships?
✓	Are there any stakeholders with conflicting views, expectations or requirements?
✓	Are your stakeholders all clear about their own roles and responsibilities and the roles of others?
✓	Do you have a governance structure that includes all the main stakeholders that should be involved?
✓	Is there a clear scheme of responsibility and agreement on how project decisions will be made during implementation?
✓	Has there been any review and resulting change of governance structures in preparing for Implementation?
✓	Is there a formal mechanism for coordinating the activities of different delivery partners?
✓	Is there a clear vision for the action plan, with specific objectives, defined results and results indicators?
✓	Do all stakeholders understand that vision and share it? Is there a common understanding of the specific objectives?
✓	Are the progress measures and output measures as well as mechanisms for monitoring them, that you will use to keep track of the projects and identify any emerging problems?
✓	Do you know how you will communicate progress to stakeholders?
✓	Are there any different requirements in terms of type and frequency of communication?
✓	Is there clear leadership for the implementation that will guide stakeholders through the more difficult parts of the implementation process?
✓	Are you clear about which skills will be required in order to delivery your implementation plan in relation to the above checklist items?
✓	Do all the Delivery Partners have the required skills to the required levels? If not, what is your development plan to ensure they acquire or develop those skills? (e.g. through capacity building, & training, external input, hiring new people etc.)
✓	Is the management of stakeholders and monitoring of all the above items included as part of your project implementation plan? Has a suitable level of resource been allocated to this management and monitoring activity?

Monitoring and Performance Management Checklist

✓	Have you defined clear objectives for your performance monitoring? (see section 2.3)
✓	Have you identified the (output) indicators you will focus on in your monitoring and performance management? (4.1)
✓	Do you know what other management information you need and where to find the relevant data? (4.1)
✓	Have you identified and agreed clear roles and responsibilities related to decision making about the implementation process? (4.2)
✓	Have you identified and agreed who will carry out the operational monitoring activities of data collection and reporting? (4.2)
✓	Have you identified and agreed with any external actors (local stakeholders, end-users, other) that should provide relevant information as input for monitoring and performance management? (4.2)
✓	Have you made arrangements to involve an URBACT local stakeholder group in participatory monitoring and evaluation? (4.2)
✓	Have you made arrangements for collecting and storing your monitoring data? (4.3)
✓	Have you set up a clear and effective governance structure to steer your implementation? (4.3)
✓	Is there a clear decision-making system that allows the implementation plan governance to act on the findings of your monitoring and performance management? (4.3)
✓	Do you have adequate and relevant methods and tools in place for structuring and presenting monitoring data (structured progress reports, dashboards, other monitoring tools)? (4.3)
✓	Do you have a clear timeline and frequency for your monitoring and performance management activities that is proportionate to your implementation plan duration and scope? (4.3)
✓	Have you secured the necessary staff and (financial) resources to deliver your monitoring activities? (4.3)
✓	Have you identified and agreed with any external actors (local stakeholders, end-users, other) that should provide relevant information as input for monitoring and performance management? (4.2)
✓	Have you made arrangements to involve an URBACT local stakeholder group in participatory monitoring and evaluation? (4.2)
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